



NETWORK FOR ADVANCING & EVALUATING THE SOCIETAL IMPACT OF SCIENCE

Welcome to day 2 of the international **AESIS** course on

Access to EU Research Funding for Universities of Applied Sciences

19-20 November, Spanish National Research Council, Brussels, Belgium









Access to EU Research Funding for Universities of Applied Sciences 19-20 November 2019

DAY 2





#UASEU19 @AESISNET WIFI: CSIC-BRUSELAS PASSWORD: BRUSELAS123





Day 1

Access to EU Research Funding for Universities of Applied Sciences 19-20 November 2019

OVERVIEW OF THE PROGRAMME

AESIS

Word of welcome by AESIS Danielle de Boer: Taking an active role within an EU research strategy Case Study introduction & forming groups Bruno van Koeckhoven: Positioning of UAS within the EU context Social programme: visit to the European Parliament Drinks and dinner (optional) Day 2 Otto Bruun: Building towards consortium Future for Horizon Europe

Otto Bruun & Anika Duut van Goor: Case Study exercise Presentations What's next for you? Closing of the course



Access to EU Research Funding for Universities of Applied Sciences 19-20 November 2019

Recap of day 1 Lessons learned and open questions







Access to EU Research Funding for Universities of Applied Sciences 19-20 November 2019

Building towards consortium: best-practices & increasing success rate

Otto Bruun European Advisor for Innovation, SwissCore





Swisscore: Supporting Swiss participation in EU Research and Innovation programmes



•21/11/2019

•21/11/2019

Swisscore Services.

1. Inform

- gather European ERI intelligence
- Provide timely and high quality information
- SwissCore newsletter 'Synopsis'

2. Liaise

- organisation of (high level) visits
- organisation of thematic workshops and participation in events

3. Support

- yearly ERI seminars
- trainings on EU programmes
- facilities (meeting rooms and work places)

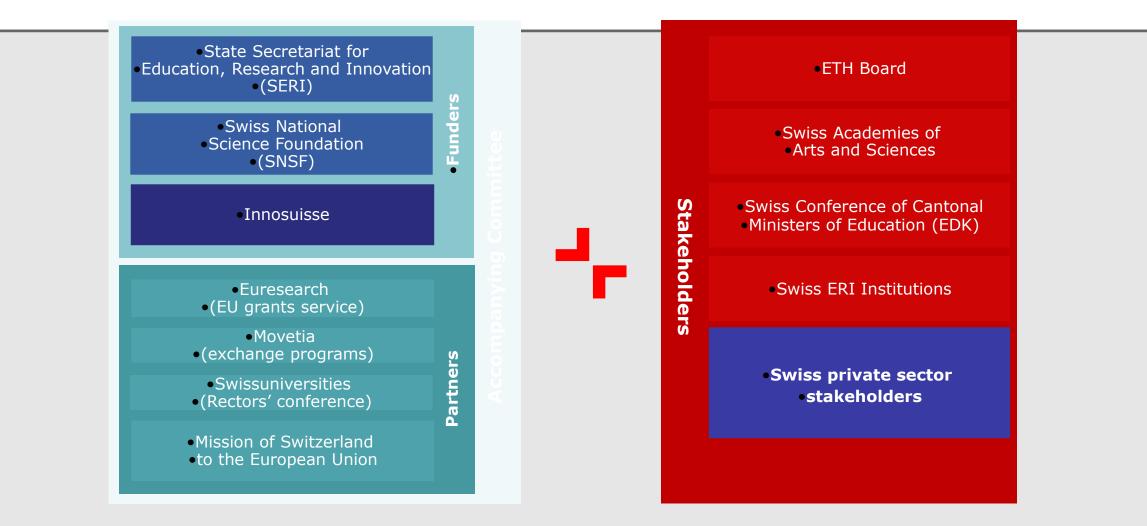
4. Promote

- Organisation of Swiss ERI briefings and annual event
- Cooperation in IGLO
- Strong and visible voice Brussels

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Swiss context

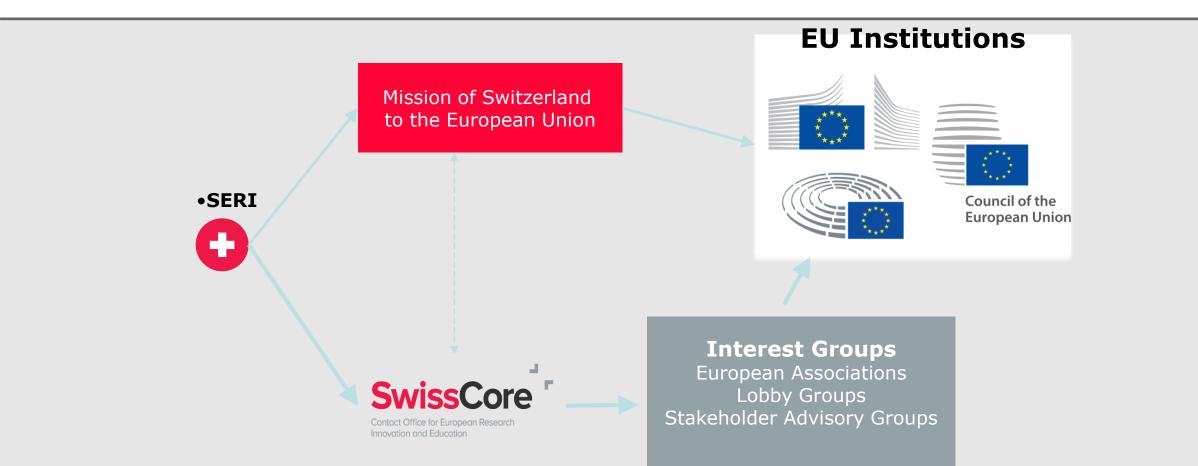




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•21/11/2019

Swisscore: Lobbying coordination activities.



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European R&I programmes: what opportunities for Universities of Applied Sciences?

Access to EU Research Funding for AUS 19.11.2019

Otto Bruun, European Advisor for Innovation



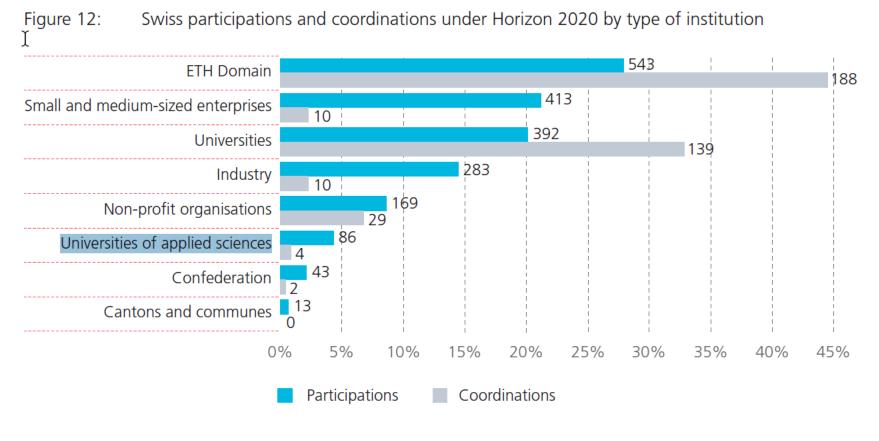
Contact Office for European Research Innovation and Education www.swisscore.org Rue du Trône 98, B-1050 Bruxelles

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overview

- 1. overview of Swiss UAS performance in Horizon 2020
- 2. opportunities for UAS
 - 1. Horizon 2020
 - 2. Erasmus+
 - 3. Cost programme
- 3. Towards an EU positioning
- 4. follow-up and discussion

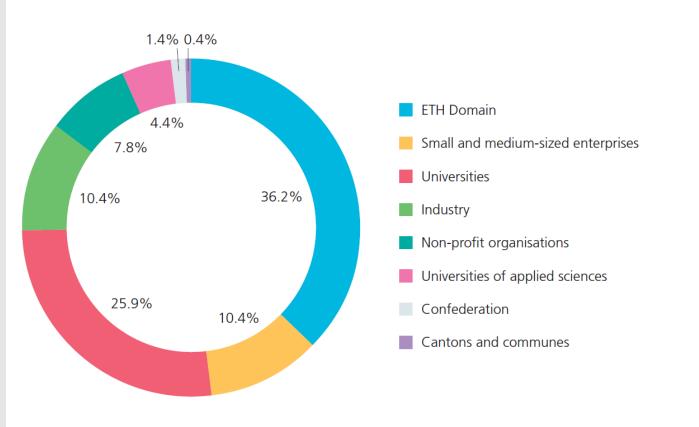




Sources: European Commission, SERI, cf. Table 8 in Appendix C

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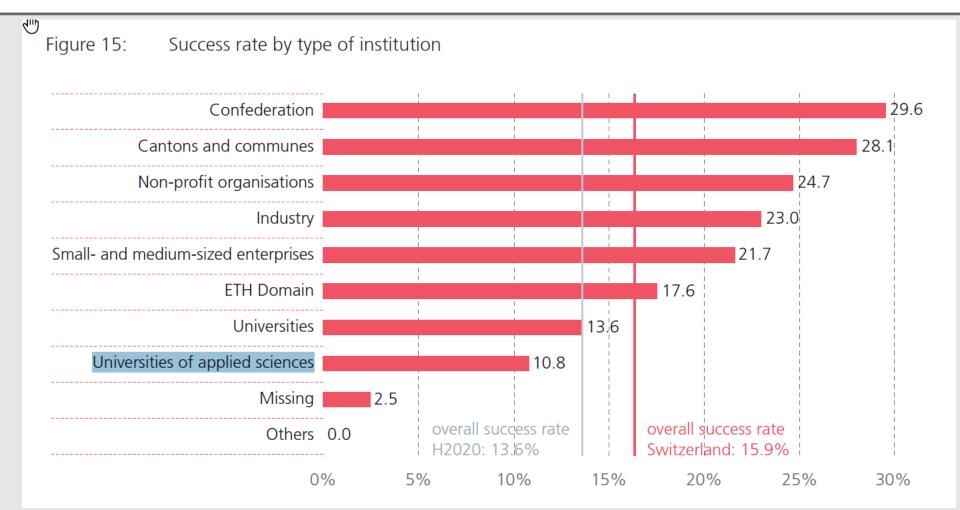
Figure 13: Share of contributions to Switzerland under Horizon 2020 by type of institution



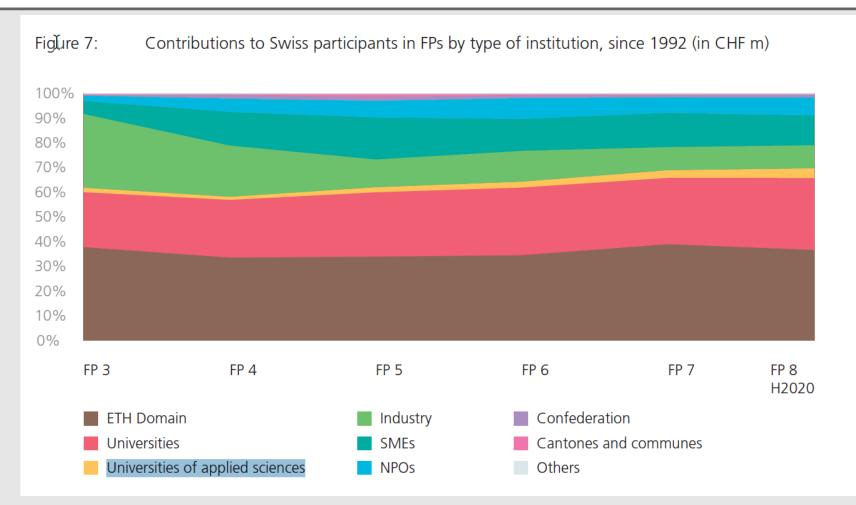
Sources: European Commission, SERI, cf. Table 8 in Appendix C



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Promoting Swiss UAS in EU programmes

•Diagnosis:

- Lack of
 - 1. Visibility,
 - 2. Autonomy,
 - 3. Roadmap,
 - 4. Administrative support,
 - 5. Researcher incentives,
 - 6. Networking

Solution: Swissuniversities project -

Internationalisation of Swiss Universities of Applied Sciences and Arts 2013-2016 profiling practice oriented higher education internationally (CHF

4mn) funded by SERI

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Goals

Internationally well-positioned Swiss UAS generate value for their individual institutions, for the entire higher education sector in Switzerland, as well as for Switzerland as a whole.

The UAS strengthen its reputation as a highly practical university type and its position as an attractive partner for business, research, education and culture.

The Swiss Higher Education Area is visible in all its diversity and of course, with its complementary university types and their specific strengths.

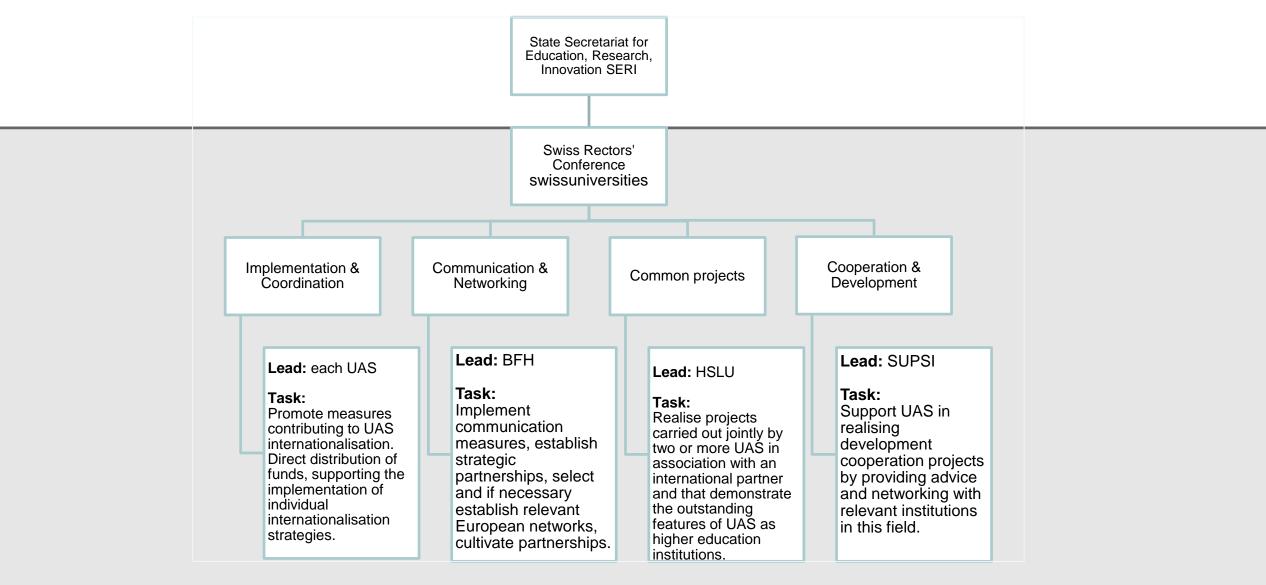
Switzerland is consolidating its status as an innovative thinking and working, which actively contributes to solving social, economic and environmental challenges.

Objectives

- Position > in the global higher education landscape
- Participation> presence in existing networks and infrastructure
- Cooperation > development cooperation
- Networking > joint projects with international appeal
- Empowerment > for work in an international environment

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Contact Office for European Research Maria Stergiou, June 21, 2016 Innovation and Education



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Strengths Swiss UAS

The Swiss Universities of Applied Sciences and Arts...

- 1. are highly relevant to practice.
- 2. increase companies' innovative strength.
- 3. provide the employment market with the experts it needs.
- 4. provide excellent job and career prospects for their graduates.
- 5. comply with Swiss quality standards in the field of education and research.
- 6. lay the foundation for sustainable economic, cultural and social progress.

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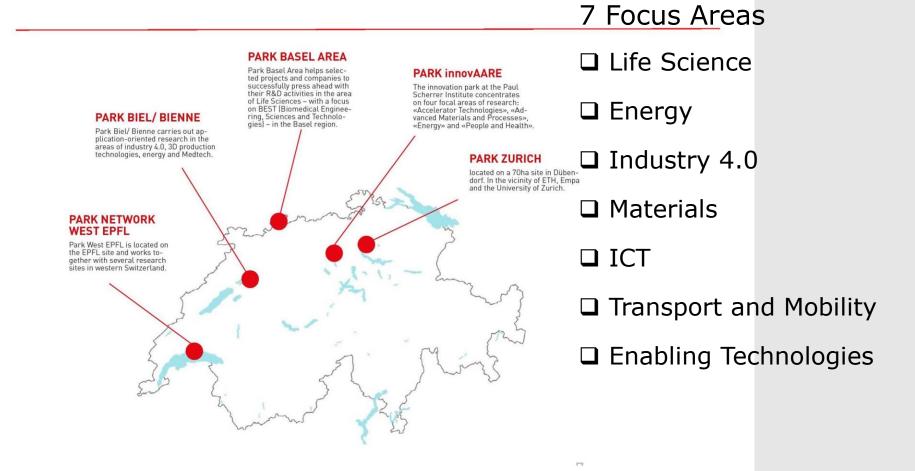
The Concept of Switzerland Innovation

- Objectives
- R&D collaborations between companies and universities
- Attracting companies and research partners that develop new products, services and processes
- > Arranging investments for research and development
- Creating platforms to accelerate R&D into marketable solutions
- Creating attractive conditions for research groups and start-ups
- Securing attractiveness and competitiveness trough excellent conditions and services



Switzerland Innovation Park: a network on 5 sites

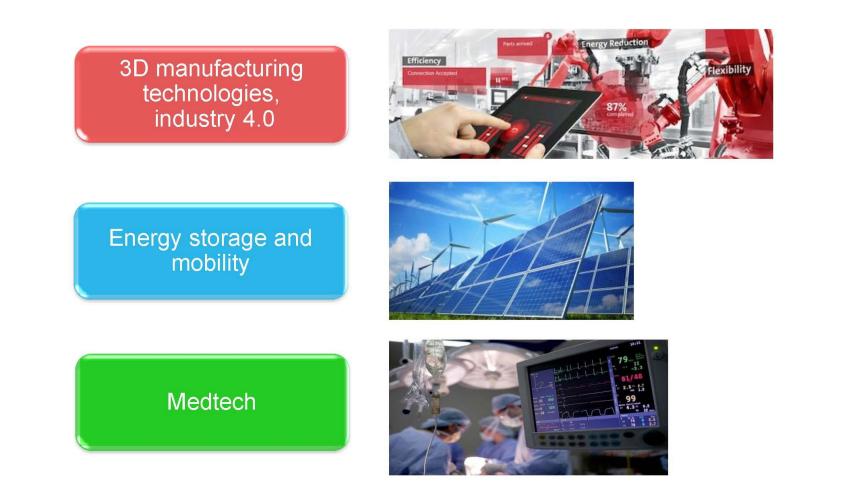




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Our core topics









Our strategy...

With Switzerland Innovation Park Biel/ Bienne we pursue:

- The generation of a platform for the accelerated implementation of research results into marketable solutions. By platforms we mean the combination of area reserves, technologies and R&D competences.
- **R&D co-operations** between companies and universities
- National and international R&D investments
- appealing overall conditions for research teams and startups.
- Maintenance of our attractiveness and competitiveness.

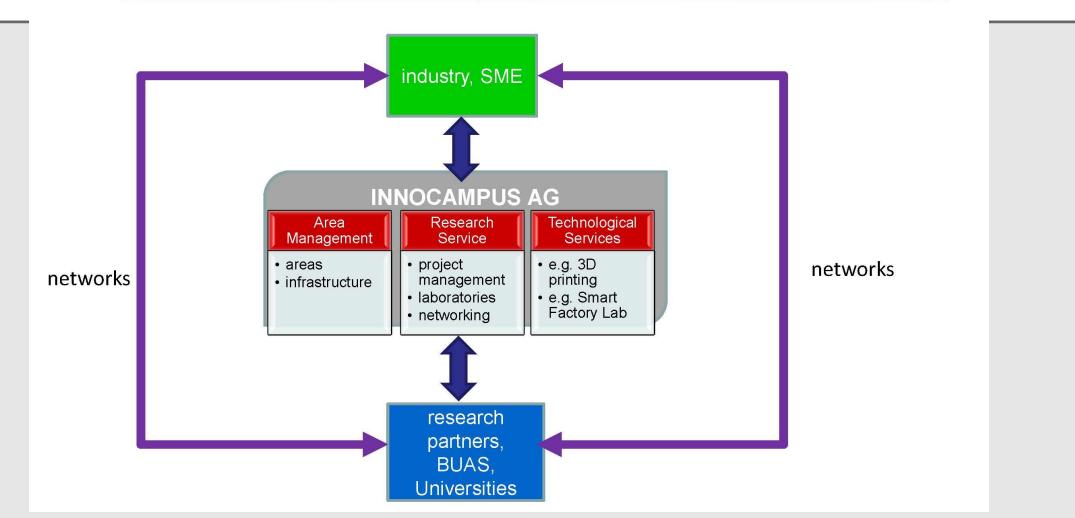
Ergo: no technopark!

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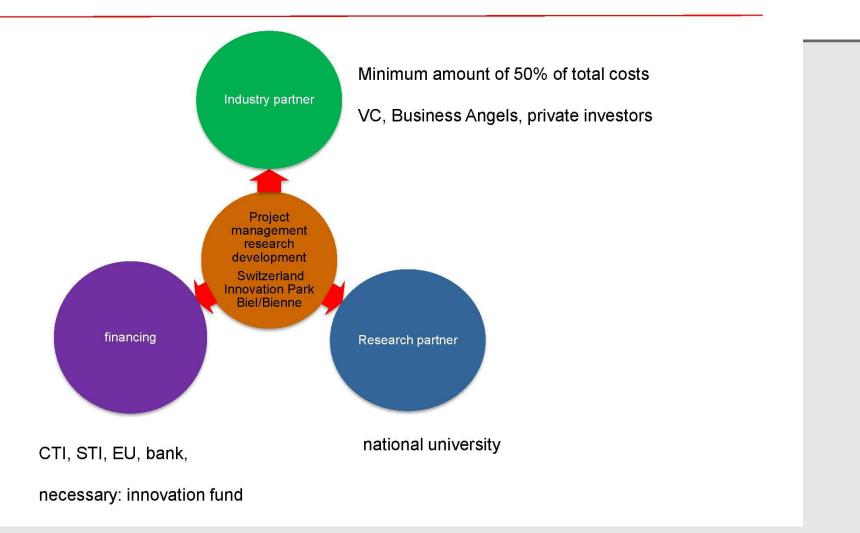
Our mission...



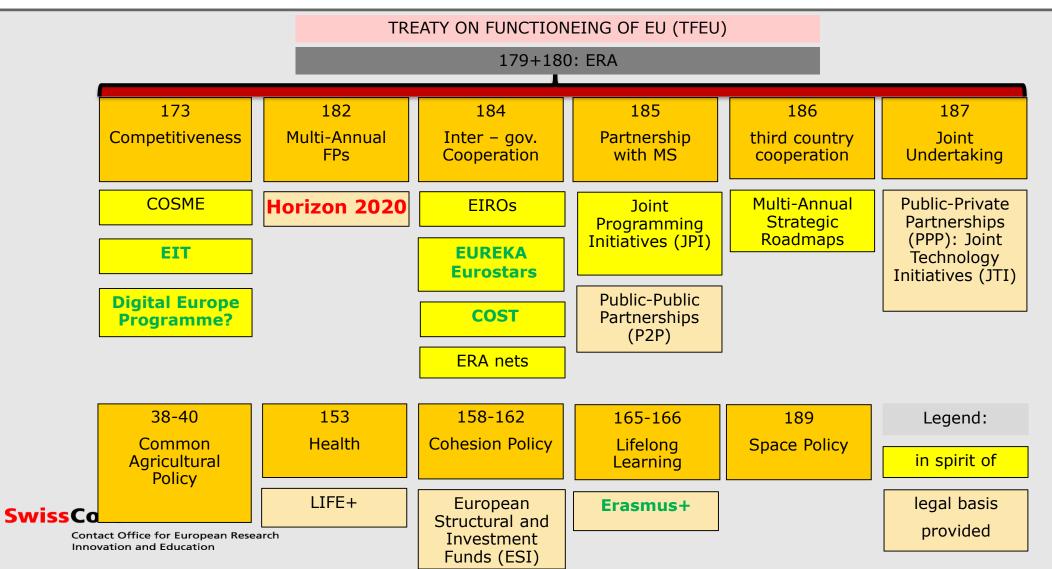
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Example for a typical research project in the SIP Biel/ Bienne



landscape of ERI programmes



Horizon 2020: €88 billion

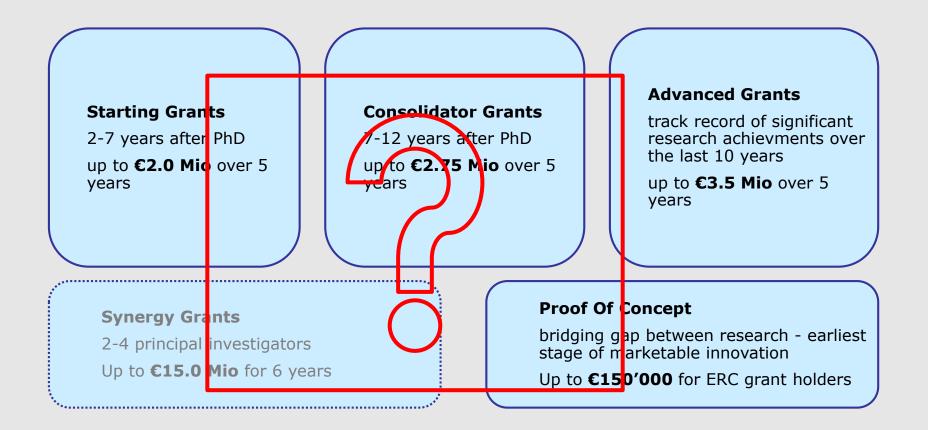
In

PART (PRIORITY) I EXCELLENT SCIENCE	Industrial Leadership								
€24.44 bn	C17.02 bn	C29.68 bn							
European Research Council (ERC) €13.09 bn: 1. Starting Grant (StG) 2. Consolidator Grant (CoG) 3. Advanced Grant (AdG) 4. Proof of Concept (PoC) 5. Synergy Grants (SyG)	Leadership in Enabling and Industrial Technologies €13.6 bn: 1. ICT 2. nanotechnologies 3. advanced materials	 health, demographic change and wellbeing €7.47 bn food security, sustainable agriculture and forestry, marine and maritime and inland wate research and bioeconomy €3.85 bn 							
Future Emerging Technologies (FET) €2.70 bn:1.FET Open2.FET Proactive3.FET Flagships	 4. biotechnology 5. advanced manufacturing and processing 6. space 	 secure, clean and efficient energy €5.93 bn smart, green and integrated transport €6.33 br 							
Marie Skłodowska-Curie Actions (MSCA) €6.16 bn: 1. Initial Training Networks (ITN) 2. Individual Fellowships 3. Research and Innovation Staff Exchange (RISE) 4. COFUND	Access to Risk Finance €2.8 bn:1.Debt Facility2.Equity Facility3.Capacity-Building in Technology Transfer	 climate action, environment, resource efficiency and raw materials €3.08 bn Europe in a changing world – inclusive, innovative and reflective societies €1.31 bn 							
 Research Infrastructures (RI) €2.49 bn: developing European RI for 2020 and beyond fostering innovation potential of RI and their human resources reinforcing European RI policy and international cooperation 	Innovation in SME €0.62bn	 secure societies – protecting freedom and security of Europe and its citizens €1.69 bn 							
SPECIFIC OBJECTIVE PART IIIa Spreading SPECIFIC OBJECTIVE PAR	Excellence and Widening Partic TIJIb Science with and for Soc	· · · ·							
European Institute for Innova	ntion and Technology (EIT) (arti	cle 173) C2.71 bn							
	CROSSCUTTING ISSUES								
Complementarity with other Union policies and programmes, incl	udins COST European Structural and Inve	estment Funds (ESI), Common Agricultural Policy,							

Complementarity to 185-Joint Programming Initiatives and 187-Joint Undertakings

Synergies with the European Structural and Investment Funds (ESI)

H2020 ERC





H2020 MSCA

Innovative Training Networks

Early Stage Researchers

- European Training Networks
- European Industrial Doctorates
- European Joint Doctorates

Individual Fellowships

Experienced Researchers (PhD or 4 years of experience)

- European Fellowships
- Global Fellowships

Research and Innovation Staff Exchange

Exchange of staff

COFUND

Cofunding of regional, national and international programmes

Researchers Night

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H2020 societal challenges

tackle global and societal challenges address political priorities of the EU inter-sectoral and multidisciplinary collaborative research

Challenge				
health, demographic change and wellbeing				
food security, sustainable agriculture and forestry, marine and maritime and inland water research and bioeconomy				
secure, clean and efficient energy				
smart, green and integrated transport	6.339			
climate action, resource efficiency and raw materials	3.081			
Europe in a changing world – inclusive, innovative and reflective societies				
secure societies – protecting freedom and security of Europe and its citizen	1.695			

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evaluation criteria

- **8** 1. Clarity and pertinence of the objectives
- **5** 2. Soundness of the concept
- 8 3. Innovation potential
- **4**. Credibility
 - 1. Impacts listed in the work programme
 - 2. Integration of new knowledge
 - 3. Strengthening the competitiveness of the European economy
 - 4. Exploitation and dissemination of results (including management of IPR)
- $\frac{1}{2}$ 1. Coherence and effectiveness of the work plan
- 2. Complementarity of the participants within the consortium
 - 3. Appropriateness of the management structures and procedures

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Erasmus+: €14 billion

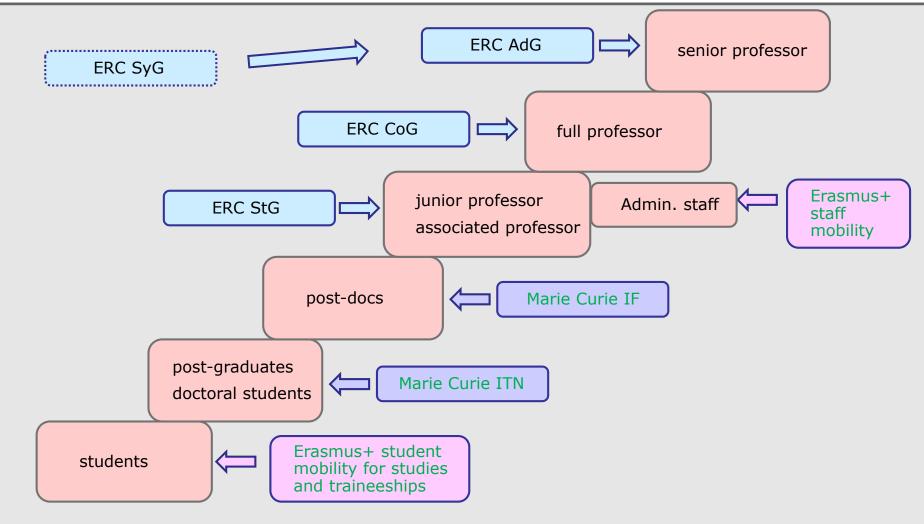
		Erasmus+ Higher Education Actions					
		Key Action 1 'Learning mobility of individuals'		Key Action 2 `Cooperation for innovation and the exchange of good practice'		Key Action 3 'Policy support'	
		Decentralised	Centralised	Decentralised	Centralised	Centralised	
	Erasmus	-staff mobility -student mobility	-Student Loan Guarantee Facility -Joint and double Masters	-Strategic Partnerships	-Knowledge Alliances	-5 types of actions (top- down)	
	Erasmus Mundus	-international staff mobility -international student mobility			-Capacity building		
SwissCore Contact (Innovatio				Jean Monnet			

E+ Strategic Partnerships (SP)

- sectoral and cross-sectoral cooperation between organisation active in almost any education sector (HE, VET, school, adult education, youth), as well as from other socio-economic sectors (e.g. NGO)
- possible activities: joint curricula and study programmes, new forms of pedagogical learning, exchange of experiences and good practices + long and short term mobilities
- can last 2 to 3 years with a maximum funding amount of €450'000 for a 3-year project
- at least 3 organisations from at least 3 programme countries



academic career ladder



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COST

<u>COST Actions</u> are a flexible, fast, effective and efficient networking instrument for researchers, engineers and scholars to cooperate and coordinate nationally funded research activities. COST Actions allow European researchers to jointly develop their own ideas in any science and technology field.





GATEWAYS to the European Programmes

•Build up from the institutional level

Specialization? Network-building? Profile-building? Research support infrastructure? Fix incentives?

•To the regional level

Smart specialization strategies? Regional funds? Networks with industry and Research institutions?

•To the national level

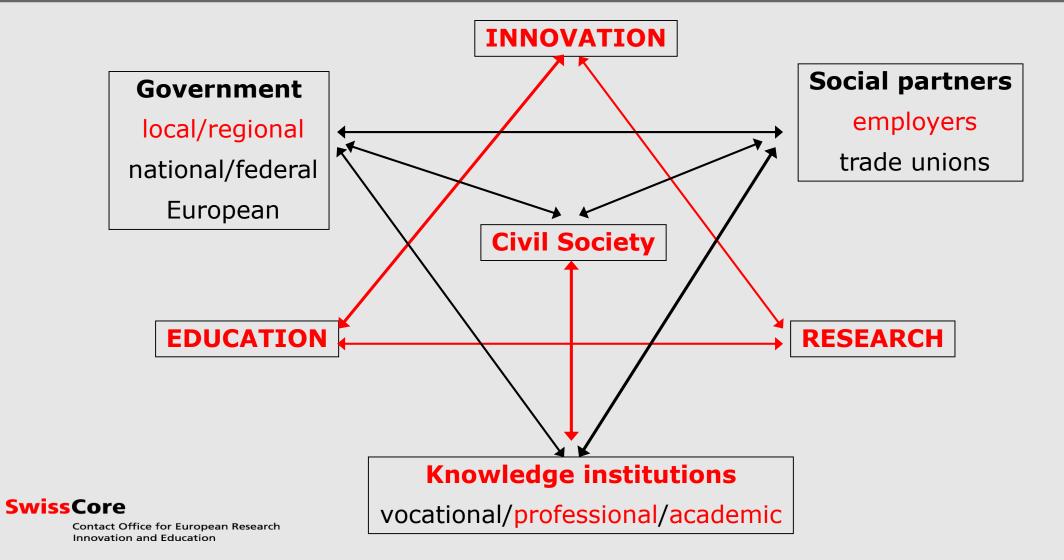
Profiling importance of UAS to national competitiveness and R&I strategy? Applied research support? Internationalization support?

•To the European level

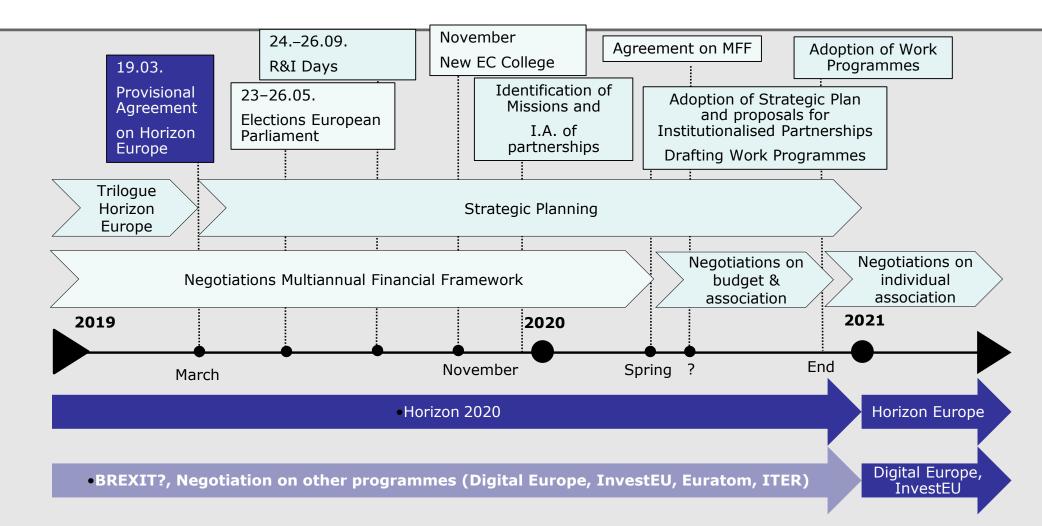
- Find the easiest entry-point! Bilateral agreements? COST? MSCA? Erasmus+? Eurostars? European Universities? EIT? Digital Europe Programme?
- Get involved in policy making! Apply as evaluation expert? Join expert groups? Working groups in IGLO or UAS4Europe or Eurashe? Input to strategic planning?



3. positioning UAS in Europe: branding



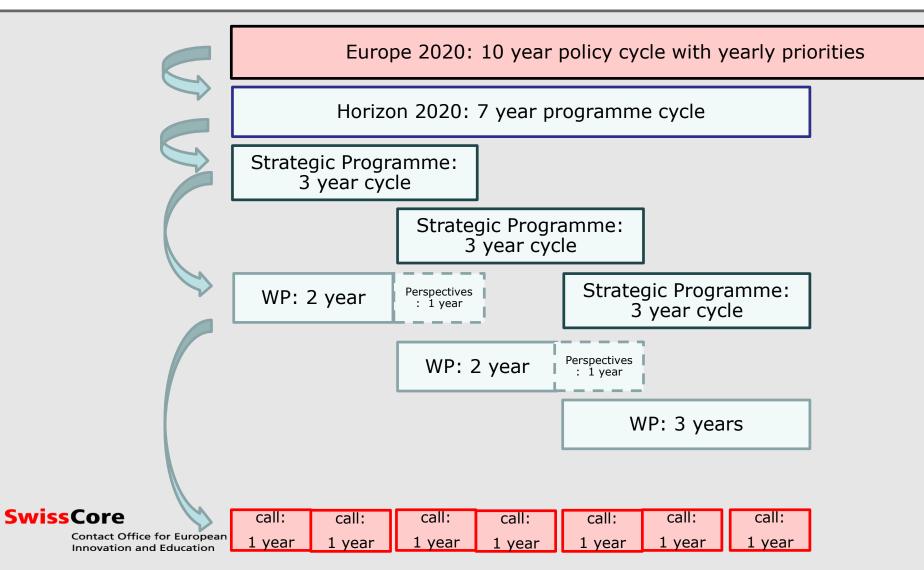
3. positioning UAS : lobbying points



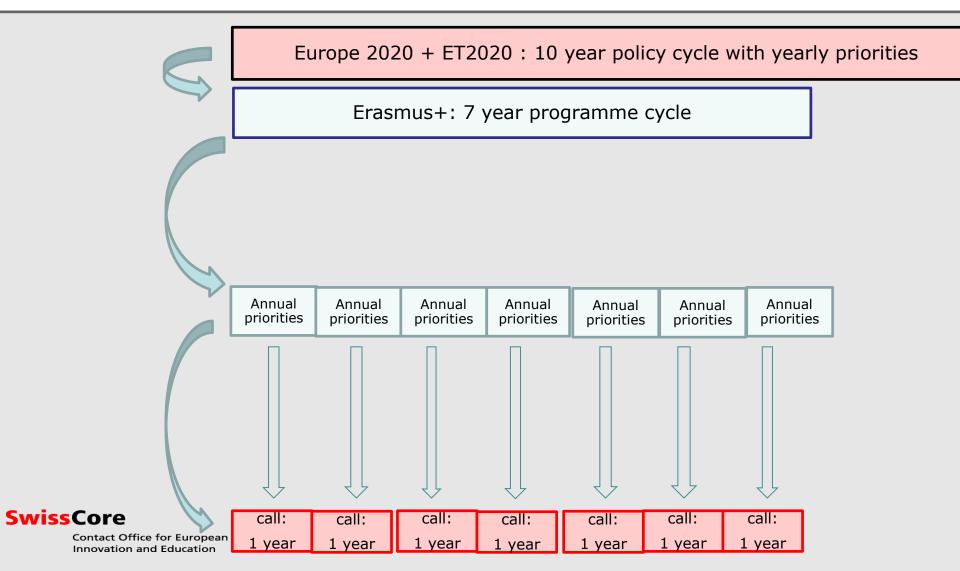
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programme cycle Horizon 2020



programme cycle Erasmus+



4. follow-up and discussion



Thank you for your attention

Questions? Discussion!

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Coffee/tea break We will start again at 11.15







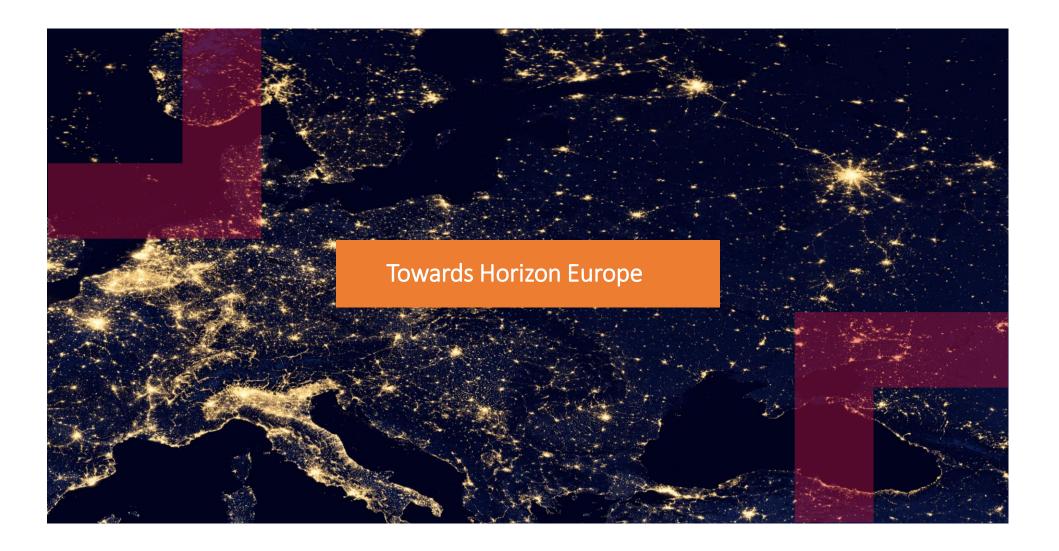
Access to EU Research Funding for Universities of Applied Sciences 19-20 November 2019

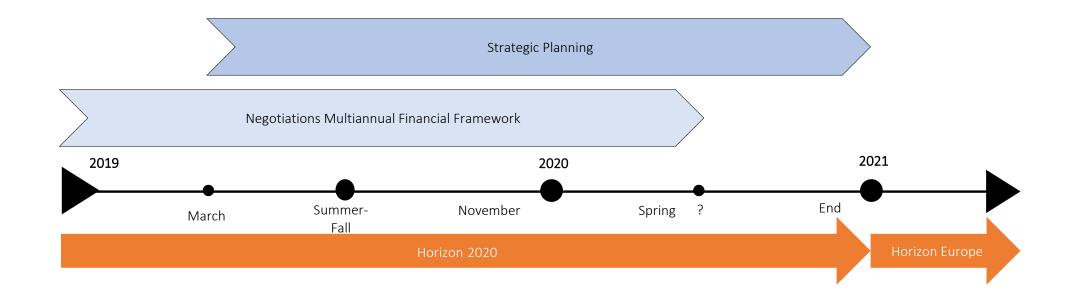
Future for Horizon Europe: SDG's in the next Framework Programmes

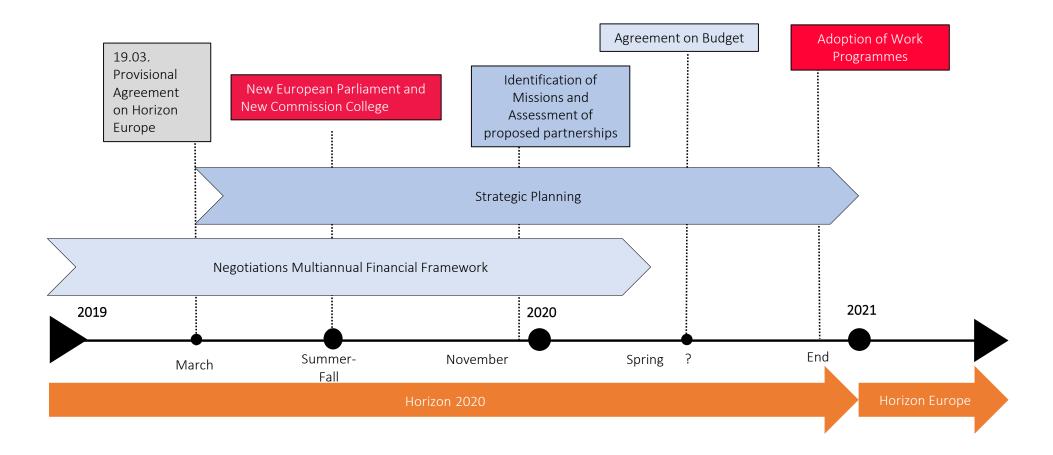
Otto Bruun European Advisor for Innovation, SwissCore











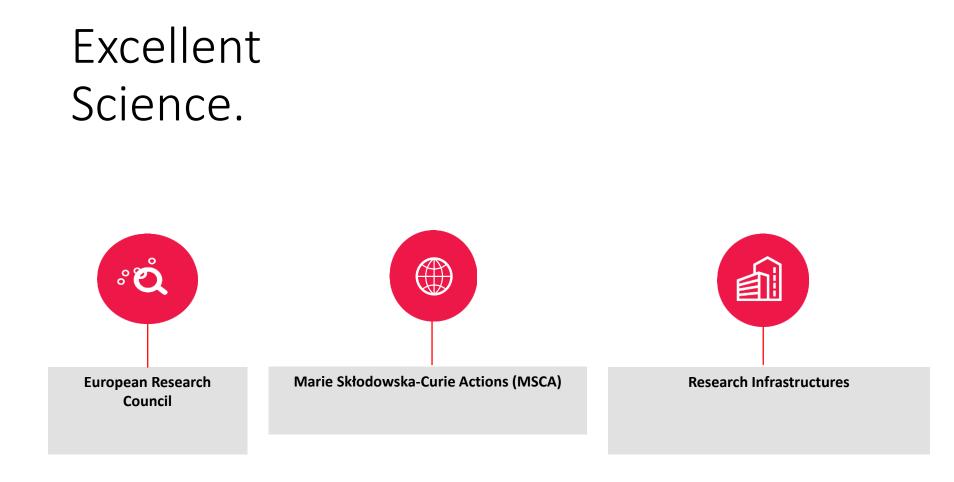
What's new?

Open Science:

- Results shall be published by default in open access journals
- Stronger open data policy
- Partnerships & Missions:
 - Rationalisation of partnership landscape
 - Mission-based approach to increase outreach to citizens
- Support for disruptive innovation through all stages including scaling up
 - New unified institution for disruptive innovation: European Innovation Council
 - Cornerstone equity investments by EIC Fund managed by EIB in addition to grant of up to €2.5m

Horizon Europe (2021-2027).

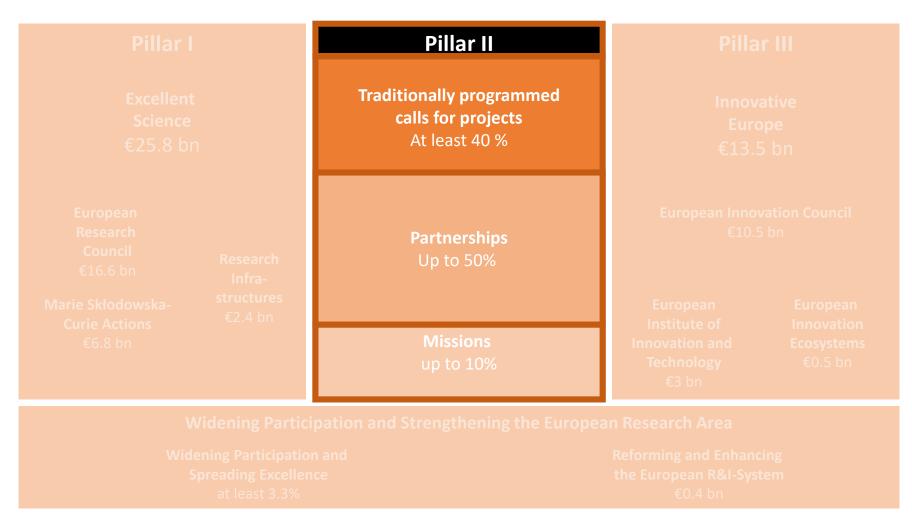
Pillar I		Pillar II		Pillar III		
Excellent Science €25.8 bn		Global Challenges and European Industrial Competitiveness €52.7 bn		Innovative Europe €13.5 bn		
European Research Council €16.6 bn Marie Skłodowska- Curie Actions €6.8 bn	Research Infra- structures €2.4 bn	Civil Security for Society Culture, Creativity and Inclusive Society Digital, Industry and Space Joint Research Centre	Health Climate, Energy and Mobility Food, Bioeconomy, Natural Resources, Agriculture and Environment	European Innov €10 European Institute of Innovation and Technology €3 bn		
Widening Participation and Strengthening the European Research Area						
Widening Participation and Spreading Excellence at least 3.3%			Reforming and Enhancing the European R&I-System €0.4 bn			



Horizon Europe (2021-2027).

Pillar I		Pillar II		Pillar III		
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Widening Participation and Strengthening the European Research Area						
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Horizon Europe (2021-2027) Budget Division.

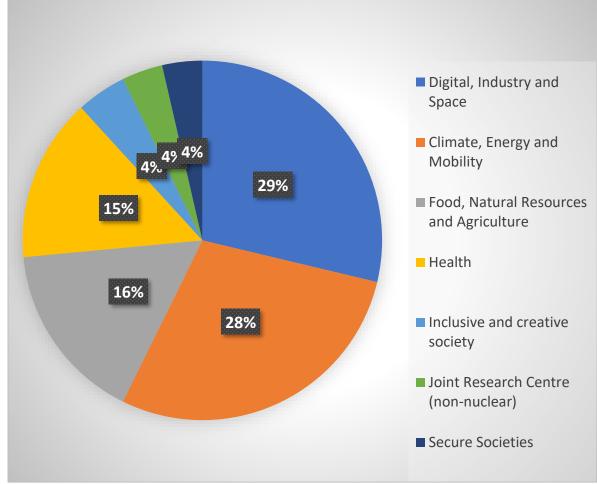


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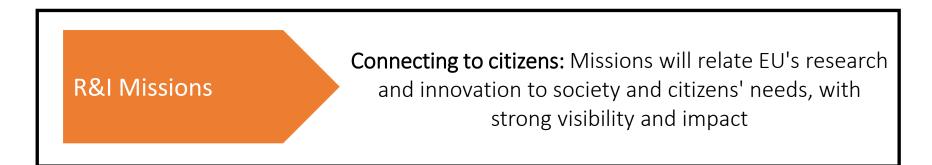
Global Challenges & European Industrial Competitiveness

Clusters	Areas of Intervention (Implemented through usual calls, missions & partnerships)
Health	Health throughout the life course; Environmental and social health determinants; Non-communicable and rare diseases; Infectious diseases, including poverty-related and neglected diseases; Tools, technologies and digital solutions for health and care, including personalised medicine; Health care systems.
Culture, creativity and inclusive society	Democracy and governance; Culture, cultural heritage and creativity; Social and economic transformations.
Civil Security for Society	Disaster-resilient societies; Protection and security; Cybersecurity.
Digital, Industry and Space	Manufacturing technologies; Key digital technologies, including quantum technologies; Emerging enabling technologies; Advanced materials; Artificial intelligence and robotics; Next generation internet; Advanced computing and Big Data; Circular industries; Low carbon and clean industries; Space, including earth observation.
Climate, Energy and Mobility	Climate science and solutions; Energy supply; Energy systems and grids; Buildings and industrial facilities in energy transition; Communities and cities; Industrial competitiveness in transport; clean, safe and accessible transport and mobility; Smart mobility; Energy storage.
Food, Bioeconomy, Natural Resources, Agriculture and Environment	Environmental observation; Biodiversity and natural resources; Agriculture, forestry and rural areas; Seas, oceans and inland waters; Food systems; Bio-based innovation systems in the EU bioeconomy; Circular systems.

Global Challenges & European Industrial Competitiveness - Budget Division



R&I Missions.



A mission will consist of a portfolio of actions intended to achieve a bold and inspirational as well as measurable goal within a set timeframe, with impact for science and technology, society and citizens that goes beyond individual actions.

Horizon Europe proposal defines mission characteristics and criteria

Specific missions will be co-designed with Member States, stakeholders and citizens and programmed within the Global Challenges and Industrial Competitiveness pillar (drawing on inputs from other pillars)

R&I Mission Areas.



- 1. Adaptation to Climate Change including Societal Transformation
- 2. Cancer
- 3. Healthy Oceans, Seas, Coastal and Inland Waters
- 4. Climate-Neutral and Smart Cities
- 5. Soil Health and Food

Mission Governance

- Mission boards: 15 prominent experts charged with the proposition of concrete candidate missions until end 2019 (members announced on 30 July). Swiss member for the Cities mission: Bertrand Piccard
- Mission assemblies: up to 30 experts per area to support the work of the mission boards, support citizens engagement work and receive targeted questions. One meeting with mission boards in January 2020.
- Experts from member states: nominated by Shadow Programme Committee Strategic Configuration, 1 expert per country per mission area (involvement of member states and decision making on proposed missions with European Commission)
- -> Missions will be identified in the Strategic Plan in early 2020

European Partnerships.

New generation of objective-driven and more ambitious partnerships in support of agreed EU policy objectives

Key features

- Simple architecture and toolbox
- **Coherent life-cycle approach**
- Strategic orientation

Based on Memoranda Co-programmed of Understanding/ contractual arrangements; implemented independently by the partners and by Horizon Europe through open calls

Co-funded

Based on a single joint programme agreed by partners; commitment

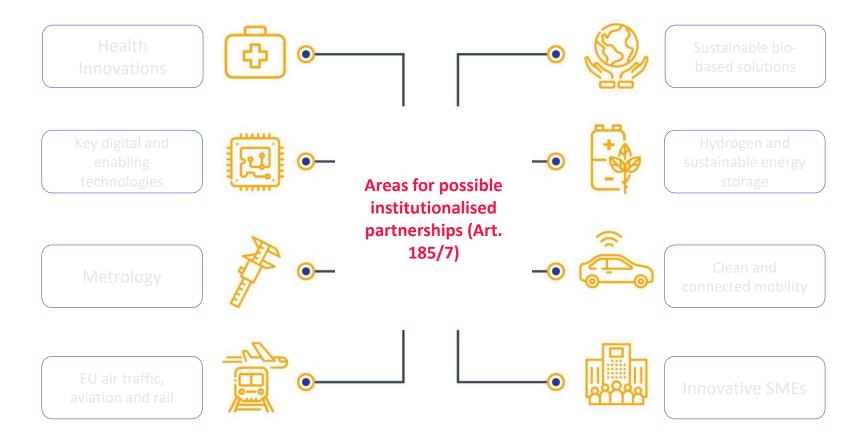
- of partners for financial
- and in-kind

contributions & financial contribution by HEU, can go beyond HEU funds

Based on long-term dimension and need for high integration;

- partnerships based on
- Articles 185 / 187 of
- **TFEU and the EIT-**
- Institutionalised **Regulation supported** by Horizon Europe

Areas for Institutionalised Partnerships.



Horizon Europe (2021-2027).

Pillar I		Pillar II		Pillar III	
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Widening Participation and Strengthening the European Research Area Widening Participation and Reforming and Enhancing Spreading Excellence the European R&I-System at least 3.3% €0.4 bn					

Innovative Europe.





European Innovation Council (EIC)

- The Pathfinder: Funding for early stage development (both monobeneficiary and consortia)
- The Accelerator: grants and equity for scale-ups (mono-beneficiary)
- Additional activities of the EIC (fellowships, prizes)

European Innovation Ecosystems

- EIC Forum of innovation agencies
- Co-fund activities
- Eureka Eurostars
- Sharing best practices
- Citizen and gender science
- Supporting international cooperation



EIT

- Sustainable innovation ecosystems across Europe
- Entrepreneurial and innovation skills in a LLL perspective and the entrepreneurial transformation of EU universities
- New solutions to the market
- New additional KICs including one on cultural and creative industries (due to start 2022)

European Innovation Council.



The Pathfinder: €3bn

 Supporting researchers, innovators and innovative companies with ideas relating to future and emerging breakthrough technologies

°)

- From proof of concept to prototypes for technology validation
- Programme managers
- Business acceleration services
- Transition activities

The Accelerator: €7bn

- Grants and Equity funding for scaling up disruptive innovation
- From TRL 6 to 9
- Grant-only funding will be available (€3bn earmarked)
- Equity-only funding will be available for companies who have already received grants (eg. SME instrument)
- Candidates for equity will undergo "market test" to crowd in private capital.

European Innovation Council.

Swiss success stories in the current pilot of the European Innovation Council:

2018: Swiss companies constitute 93 of the 1350 beneficiaries of SME instrument phase 1 (\notin 50'000 award for feasibility study)

• 6.8% of total SME phase 1 beneficiaries

2018: Swiss companies constitute 2 of the 5 EU Innovation Radar prize winners

2019: Swiss companies constitute 9 Of 137 final interviewees of SME instrument phase 2 (late stage development grants €500k - € 2.5 m) in February and 12 of 174 finalists in May.

• 6.9% of total SME phase 2 and growing (interview stage)



The Accelerator: €7bn

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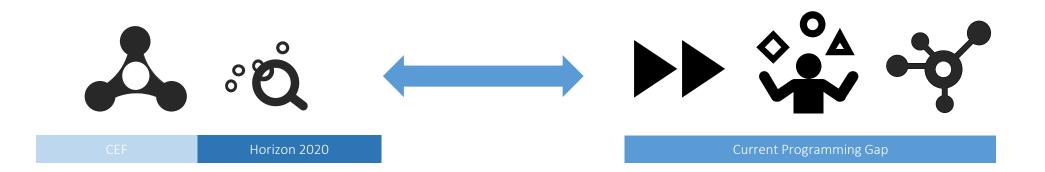
Digital Europe – the rationale.



General Objective of the Programme:



 "To support the digital transformation of industry and to foster better exploitation of the industrial potential of policies of innovation, research and technological development, for the benefit of businesses and citizens all over the Union, structured into five specific objectives"



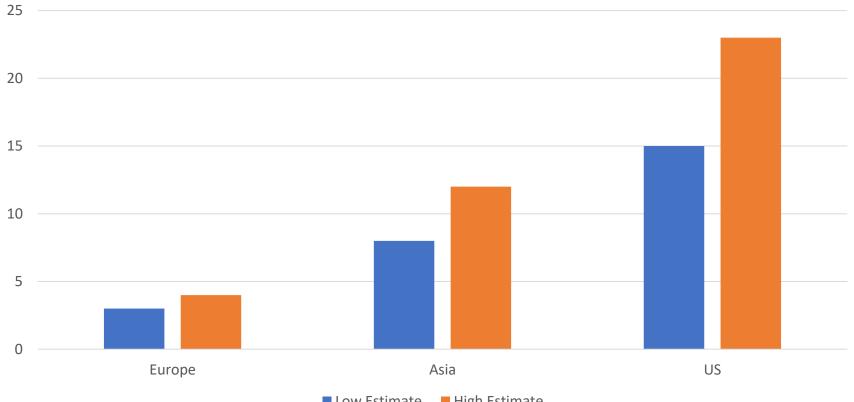




- One among top 10 priorities, 30 legislative initiatives since 2015
- Facilitate access for consumers and businesses to digital goods and services;
- Create a level playing field across Europe to create the right framework conditions to stimulate innovation;
- Maximise the growth potential of the digital economy.

Investment in AI (2016).





■ Low Estimate ■ High Estimate









>35% of top-cited publications

pioneering in fields like AI, 5G

digital divide across the EU

striking investment gap

low uptake of digital technologies in public sector

low private investment in R&D (especially in ICT sector)

low digitisation of companies

pronounced skills gap

The five specific objectives.

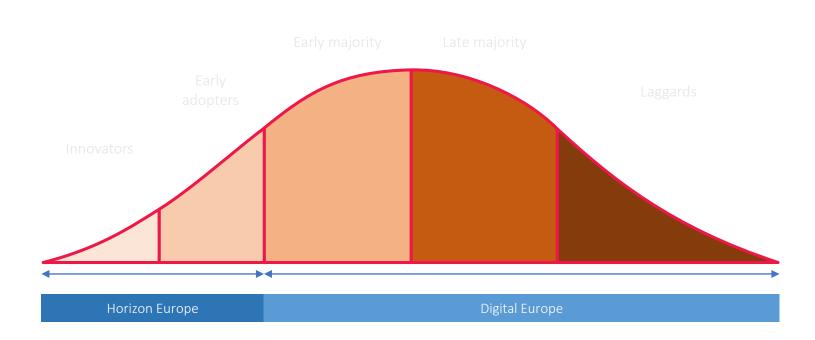




Digital Europe – the rationale.



Technology adoption

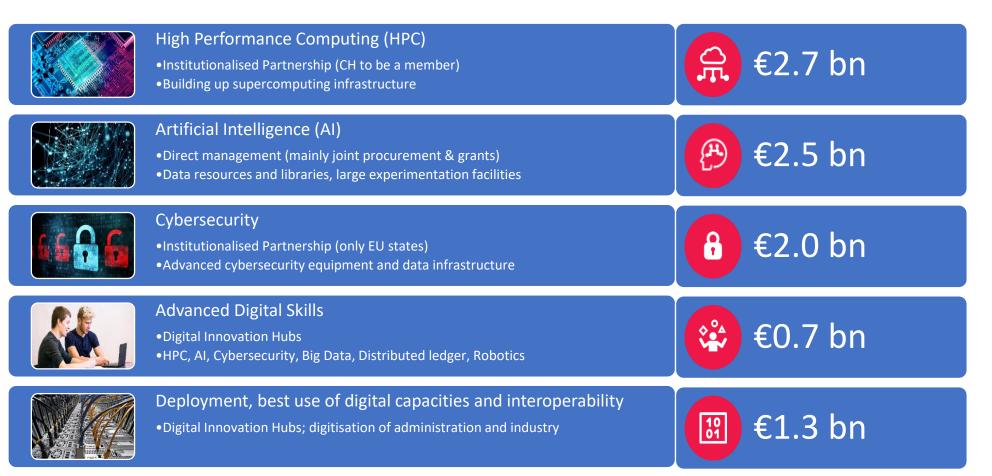


- Horizon Europe focuses on innovative SMEs developing new products
- Digital Europe should foster wide uptake of digital technologies

21/11/2019

The five specific objectives.





$\Delta V \Delta$

Digital Europe: Level of ambition

High Performance Computing

- Two exascale machines by 2022-2023
- One post-exascale machine by 2027
- Hybrid HPC-Quantum infrastructure by 2027

Cybersecurity

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- By 2022: at least one cybersecurity competence centre per Member State
- o By 2025: encryption techniques that can resist quantum computing

Advanced Digital Skills

- Increase ICT specialist employment from 8.2 million in 2016 to at least 12.3 million in 2027
- Increase growth rate of ICT specialists from 3.3% (2007-2016) to 4.3% (2016-2027) p.a.

Digital Innovation Hubs

- 270 Hubs across the EU
- 90 experiments per hub
- Reaching ~42000 SMEs

Modernisation of Public Administration

• By 2030: 450 million citizens and 24 million SMEs benefit from 'once only principle' for their administrative information

Digital Health

- By 2022: 1 million of sequenced genomes
- By 2027: 450 million citizens have access to health records and 100 million citizens have digital tools and services to improve the management of their health condition
- Data from 10 million citizens available for new discoveries

21/11/2019





Currently:

- Digital Skills and Jobs Coalition under New Skills Agenda for Europe
- Skills divide and lack of highly-trained professionals (1 million vacancies)
- First pilot actions (Digital Opportunity Traineeship)

Under DEP

- Long-term trainings (Master's, PhD)
- On-the-job trainings and traineeships
- Short-term trainings and courses

Deployment, best use of digital capacities and interoperability.

Currently:

- Low uptake of digital technologies in European industry and administrations
- Digitising European Industry Initiative
- Tallinn Summit in 2017, defining priorities and declaration on e-Government

Under DEP

- Two rather separate parts:
 - digitising the public sector and areas of public interest
 - digitising industry
- European Digital Innovation Hubs (supported by grants) playing a key role in implementation

Digital Innovation Hubs.

28 National HPC Competence Centres28 National Coordination Centres for

••••

250+ European Digital Innovation Hubs

Specialised in their topic

4-8 AI Reference Sites

Cybersecurity

Generalists in their topic with a strong outreach to SMEs

Providing products/services that can be further disseminated by the DIH

Disseminating latest knowledge to DIHs through regular "train the trainer" programmes Helping SMEs to apply the products/services according to the needs of the SME

Going back to the specialist centres if they are not able to help the SME

Thank you.



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Widening Participation and Strengthening the European

Research Area.





Widening Participation and Spreading Excellence

- Teaming
- Twinning
- ERA Chairs
- Excellence Initiatives
- COST

Reforming and enhancing the European R&I system

- Strengthening the evidence base for research and innovation policy
- Transition towards Open Science
- Support to national R&I policy reform
- Supporting the modernisation of universities in ERA
- Supporting the effective international cooperation with third countries
- Foresight
- EU R&I programme implementation
- Scientific input to other policies



Lunch break We will start again at 13.00







Case study exercise

Preparation in groups We will start with the presentations at 14.15







Case Study: recap







Case study: recap

Strategy proposal for consortium with the purpose of

- ✓ Research excellence
- ✓ Aiding societal needs
- Effectively demonstrating societal impact
- ✓ Strengthening institution('s/s') position
- ✓ Attracting (EU) funding







Case study: recap

Keeping in mind

- ✓ The Research eco-system
- ✓ Inputs, processes, and outcomes
- ✓ Available knowledge and resources
- ✓ Regional, national, international players
- Regional, national, international opportunities







Case study: recap

When will it work?

- ✓ Tackeling smart, sustainable and inclusive growth (EU)
- ✓ Sustainable development goals (EU)
- ✓ Acknowledging "Potential elements to consider"
- ✓ Feasible, original, effective
- ✓ Prioritise!







Case study excersise

Presentations







Case study presentations







evaluation criteria

- 8 1. Clarity and pertinence of the objectives
- en 2. Soundness of the concept
- 3. Innovation potential
- 3. Innovation 4. Credibility
 - Impacts listed in the work programme 1.
- Impact 3. Integration of new knowledge
 - Strengthening the competitiveness of the European economy
 - **Exploitation and dissemination of results** (including management of IPR)

Coherence and effectiveness of the work plan 1.

- Complementarity of the participants within the consortium 2.
- Implementation Appropriateness of the management structures and procedures 3.



Case study presentations

Group B





evaluation criteria

- 8 1. Clarity and pertinence of the objectives
- en 2. Soundness of the concept
- 3. Innovation 4. Credibility 3. Innovation potential
- - Impacts listed in the work programme 1.
- Impact 3. Integration of new knowledge
 - Strengthening the competitiveness of the European economy
 - **Exploitation and dissemination of results** (including management of IPR)

Coherence and effectiveness of the work plan 1.

- Complementarity of the participants within the consortium 2.
- Implementation **Appropriateness of the management structures and procedures** 3.



Case study presentations

Group C





evaluation criteria

- 8 1. Clarity and pertinence of the objectives
- en 2. Soundness of the concept
- 3. Innovation 4. Credibility 3. Innovation potential
- - Impacts listed in the work programme 1.
- Impact 3. Integration of new knowledge
 - Strengthening the competitiveness of the European economy
 - **Exploitation and dissemination of results** (including management of IPR)

Implementation Coherence and effectiveness of the work plan 1.

- Complementarity of the participants within the consortium 2.
- Appropriateness of the management structures and procedures 3.



Coffee/tea break We will start again at 15.30







Remaining questions







What's next for you?







Integrating and Implementing a Research Impact Strategy

on creating a national, regional or institutional research impact strategy



Upcoming AESIS events



Advancing Societal Impact

of Social Sciences and Humanities

on creating opportunities and business in academia and benefits for society

Impact of Science

on Policy and Assessment Strategies for Optimising Impact of Science on Economy and Society





NETWORK FOR ADVANCING & EVALUATING THE SOCIETAL IMPACT OF SCIENCE

Thank you for participating!

